

INVESTOR FACT SHEET | Q4 2022

Stock Symbol: CSE: AAWH.U | OTCQX: AAWH **Diluted Shares Outstanding:** 195M* **Stock Price:** \$1.15*

Market Cap: \$224M*

Rebecca Koar Investor Contact

(617) 453-4042 ext. 90102 SVP, Investor Relations ir@awholdings.com

* Fully Diluted Shares Outstanding at Q4 2022 quarter-end, stock price as of 12/31/22

BUSINESS OVERVIEW

AWH is a vertically integrated operator with assets in Illinois, Michigan, Massachusetts, Ohio, New Jersey, and Pennsylvania. AWH owns and operates state-of-the-art cultivation facilities, grows award-winning strains, and produces a curated selection of products. AWH produces and distributes its Simply Herb, Ozone and Ozone Reserve branded products.

For more information, visit <u>www.awholdings.com</u>.

SELECT FLAGSHIP LOCATIONS:

RECENT ANNOUNCEMENTS:

- AWH Continues Expansion with Agreement to Acquire Four Maryland Dispensaries
- AWH Celebrates Opening of Second Medical Dispensary in <u>Pennsylvania</u>
- AWH Commences Adult-Use Sales at Fort Lee Dispensary
- AWH Announces Q3 2022 Financial Results
- AWH Commences Medical Operations in Pennsylvania
- AWH Announces Several Social Impact Initiatives and Expungement Events

ST. LOUIS AREA	CHICAGO	CHICAGO	BOSTON	NEW JERSEY	NEW JERSEY
COLLINSVILLE	RIVER NORTH	LOGAN SQUARE	BOSTON GARDEN / FANEUIL HALL	PARAMUS AREA	FORT LEE
Strategically located in the retail corridor near St. Louis	Located just outside Chicago Loop, the central shopping and business district	Located near Palmer and Logan square steps to the train	Downtown Boston located between TD Garden and Faneuil Hall	On Rt. 17 and a mile from Garden State Plaza in Northern NJ	Minutes to the George Washington Bridge, NJ Turnpike, and NJ Rt. 46
7 states ³ , 26 operating dispensaries ⁴					

2 dispensaries pending close² 1 cultivation / processing

MASSACHUSETTS

3 retail⁴ 1 cultivation / processing

MARYLAND³

8 retail

4 medical retail pending close³

1 cultivation / processing

3 pending medical retail²

1 cultivation / processing

3 retail

OHIO

2 medical retail

1 cultivation / processing

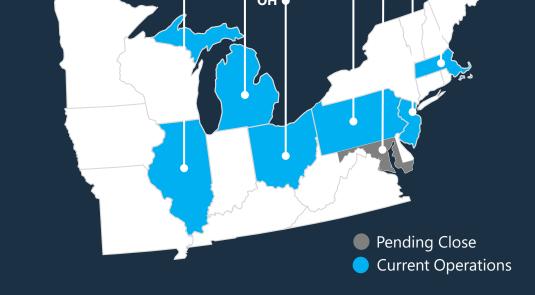
8 retail⁴

PENNSYLVANIA

2 retail 4 planned medical retail licenses¹ 1 cultivation / processing

(1) License is owned by AWH, but the site is not yet operational and/or under construction. Includes 4 Pennsylvania dispensaries. (2) Includes pending acquisition of Ohio Patient Access LLC (3 OH dispensaries), Homecoming paper IL dispensary license (to be sited in Tinley Park, IL), and InLabs IL dispensary license (to be sited in Lansing, IL).

(3) Includes pending acquisition of Devi Holdings Inc (4 dispensaries in MD) which remains subject to regulatory approval. (4) Subsequent to year-end, AWH opened two additional dispensaries, in New Bedford, Massachusetts and Grand Rapids, Michigan, bringing the current total to 26.



2020 YE **12** Dispensaries 74,000 ft² Canopy

2021 YE **20** Dispensaries 175,000 ft² Canopy

CURRENT (3/14/23)

26 Operating Dispensaries⁽⁴⁾

13 Additional Owned Dispensary Licenses^(1,2,3)

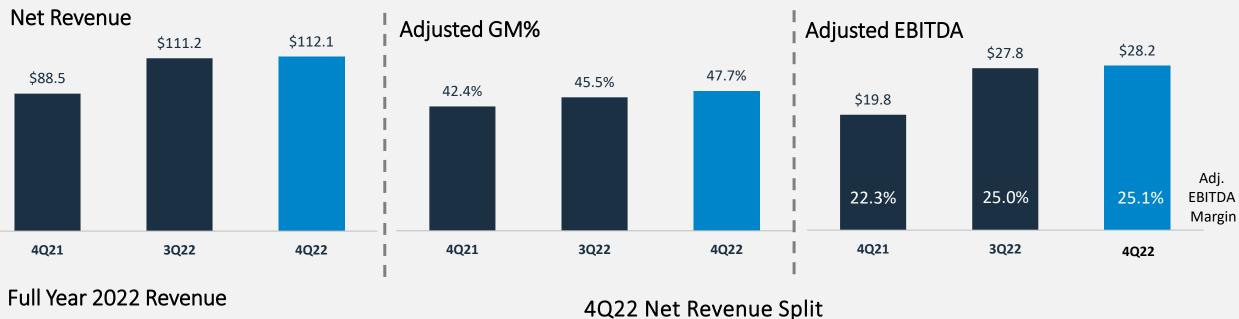
245,000 ft² Canopy

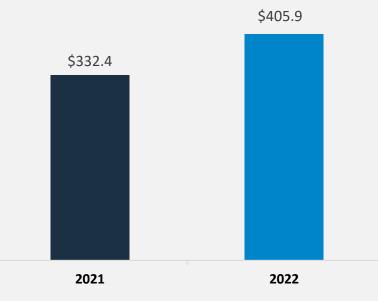
FUTURE 7 States⁽³⁾

39 Operating Dispensaries^(1,2,3)

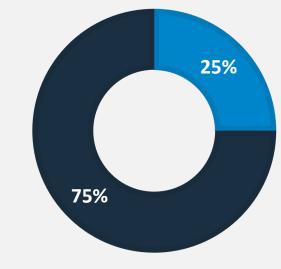
FINANCIAL HIGHLIGHTS

\$ in U.S. millions, unless otherwise noted





■ Wholesale, net ■ Retail



MANAGEMENT TEAM

Frank Perullo, Interim Co-CEO and President Dan Neville, Interim Co-CEO and Chief Financial Officer Christopher Melillo, Chief Revenue Officer Robin Debiase, Chief People Officer David Gacom, Chief Operating Officer

BOARD OF DIRECTORS

Abner Kurtin, Executive Chairman Frank Perullo, Director Dan Neville, Director Scott Swid, Independent Director Josh Gold, Independent Director

FOCUS: ACHIEVE SCALE IN SELECT LIMITED LICENSE MARKETS

KEY FLAGSHIP LOCATIONS WITH HIGH BARRIERS TO ENTRY

DISCIPLINED CAPITAL ALLOCATION; SUCCESSFUL EXECUTION OF M&A

MANAGEMENT TEAM WITH PROVEN TRACK RECORD OF EXECUTION

STRONG FINANCIALS AND REVENUE GROWTH; CONTINUED MARGIN IMPROVEMENT

The information contained in this presentation has been prepared by Ascend Wellness Holdings Inc. ("AWH" or the "Company") and contains information pertaining to the business, operations and assets of AWH and its subsidiaries. The information contained in this presentation (a) is provided as at the date hereof and is subject to change without notice, (b) does not purport to contain all the information that may be necessary or desirable to fully and accurately evaluate an investment in the Company, and (c) is not to be considered as a recommendation by AWH that any person make an investment in the Company. The Company is not liable for the accuracy and completeness of the information provided in this presentation. Liability claims against the Company relating to damage of any kind caused by the use or non-use of the information provided or by the use of incorrect or incomplete information are excluded, unless there is evidence of willful intent or gross negligence on the part of the Company.

This publication includes forward looking statements. Please see forward looking statement disclaimer as part of our latest earnings release on our website or inquire with in@awholdings.com